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Project Management for Project Professionals

Course Overview

This course expands upon the basic concepts of project management covered in our Project Management Essential course. It covers in-depth elements of managing a successful project. Focusing on the generally accepted practices of project management recognized by the Project Management Institute, Inc. PMI ®, this course offers you a standards-based approach to successful project management across application areas and industries.

Course Objectives

Participants will apply the generally accepted project management best practices recognized by the PMI to successfully manage projects.

Who should attend?

This course is designed for experienced project managers who desire to increase their project management skills and apply a standards-based approach to project management.

Delivery Method

Instructor led, group-paced, classroom-delivery learning model with structured hands-on activities.

Performance-Based Objectives

Upon successful completion of this course, students will be able to:

- Initiate a project.
- Define project scope.
- Develop schedule and cost performance baselines for a project.
- Plan project quality, staffing, and communications.
- Analyse project risks.
- Define project procurement requirements.
- Execute the project.
- Control the project.
- Close the project.

Course Outline

1. Introduction
2. The Environment in Which Projects Operate
3. The Role of the Project Manager
4. Project Integration Management
 - Develop Project Charter
 - Develop Project Management Plan
 - Direct and Manage Project Work
 - Manage Project Knowledge
 - Monitor and Control Project Work
 - Perform Integrated Change Control
 - Close Project or Phase
5. **Project Scope Management**
 - Plan Scope Management
 - Collect Requirements
 - Define Scope
 - Create WBS
 - Validate Scope
 - Control Scope
6. **Project Schedule Management**
 - Plan Schedule Management
 - Define Activities
 - Sequence Activities
 - Estimate Activity Durations
 - Develop Schedule
 - Control Schedule
7. **Project Cost Management**
 - Plan Cost Management
 - Estimate Costs
 - Determine Budget
 - Control Costs
8. **Project Quality Management**
 - Plan Quality Management
 - Manage Quality
 - Control Quality
9. **Project Resource Management**
 - Plan Resource Management
 - Estimate Activity Resources
 - Acquire Resources
 - Develop Team
 - Manage Team
 - Control Resources
10. **Project Communications Management**
 - Plan Communications Management
 - Manage Communications
 - Control Communications

11. Project Risk Management

- Plan Risk Management
- Identify Risks
- Perform Qualitative Risk Analysis
- Perform Quantitative Risk Analysis
- Plan Risk Responses
- Implement Risk Responses
- Control Risks

12. Project Procurement Management

- Plan Procurement Management
- Conduct Procurements
- Control Procurements

13. Project Stakeholder Management

- Identify Stakeholders
- Plan Stakeholder Engagement
- Manage Stakeholder Engagement
- Monitor Stakeholder Engagement